**Tuition and Fee Advisory Board of the University of Oregon**

**Meeting Summary | October 16, 2025**

The 2025–2026 Tuition and Fee Advisory Board (TFAB) of the University of Oregon met in room 107 of the Erb Memorial Union (EMU) at 9:00 a.m. on Thursday, October 16, 2025. Below is a summary of the meeting; documents discussed during the session are available [online](https://vpfa.uoregon.edu/tuition/2025-26-news-and-updates).

**Attending**: Jordan Ackemann, Melynn Bates, Krista Borg, Erica Bornstein, Paul Busapavanich, Krista M. Chronister, Anna Clark (guest), Mark Diestler, Sorin Dragoiu, Maram Epstein, Kathleen Freeman (guest), Brian Fox, Marina Guenza, Blair Hickok, Melanie Jackson, Jamie Moffitt (co-chair), JP Monroe, Daphne Patrick, Hal Sadofsky, Grant Schoonover, and Ben Young (guest).

**Staff**: Debbie Sharp (Office of the senior VPFA)

**Introductions**. Co-chair Jamie Moffitt, senior vice president for finance and administration and CFO, welcomed the group and asked everyone participating to introduce themselves by sharing their name, role, and how long they have been at the UO. The 2025-26 TFAB membership list is available [online](https://vpfa.uoregon.edu/fy-2026-members).

**Guiding principles**. Moffitt provided an overview of the tuition board’s guiding principles, which are available [online](https://vpfa.uoregon.edu/tfab-guiding-principles-oct-2025). She explained that the board is advisory to the president and outlined the board’s role in reviewing proposals related to the cost of education. Moffitt noted that this can include undergraduate and graduate tuition costs, UO Housing costs, course fees, mandatory fees, and other fees (e.g., Student Recreation Center fees). She explained that TFAB is responsible for generating a proposal for undergraduate tuition rates for the next cohort of undergraduate students (entering summer / fall 2026) and noted the Guaranteed Tuition program in place at the university. Moffitt explained the composition of the tuition and fee advisory board—students, faculty, and staff; emphasized the public nature of meetings; and outlined the process for reviewing proposals and generating a recommendations memo. She shared the draft timeline for TFAB meetings in fall and winter terms, which is available [online](https://vpfa.uoregon.edu/fy26-process-schedule).

The group discussed the importance of reviewing data from Oregon and universities in comparator states like California; asked whether they could invite leadership from Enrollment Management to discuss market trends and enrollment factors; inquired about how UO Housing costs affect the overall cost of attendance; and expressed interest in learning more about the [PathwayOregon program](https://pathway.uoregon.edu/).

**Historical and comparative data**. JP Monroe, director of institutional research, presented historical data regarding the relationship between the amount of resident tuition and mandatory enrollment fees charged by the public university and the amount of state appropriations. He provided context about the AAU (American Association of Universities) and the Big Ten, which provide comparator data for the University of Oregon. Specifically, he shared slides detailing the UO undergraduate tuition and mandatory fee history, the history of state appropriations in actual and CPI (Consumer Price Index)-adjusted dollars since FY90, state appropriations data for AAU and Big Ten public universities, and historical UO undergraduate enrollment data by residency. The full slide deck of historical and comparative data shared by Monroe is available [online](https://vpfa.uoregon.edu/uo-historical-and-comp-data-16oct2025).

The group discussed the different levels of state appropriation received by the UO compared to other AAU and Big Ten publics; why different states have different levels of investment in higher education; whether it is possible to see revenue data on UO Master’s programs; and the value of considering a tuition plateau at the UO.

**Adjournment**. The meeting adjourned at 10:00am.